



Royal Dutch Airlines



August 2, 2011

To whom it may concern,

Frishberg and Partners, Mr. Alex Frishberg

Since many years, Frishberg and Partners provides legal services to Air France and KLM. Alex Frishberg and his associates have provided valuable support on various legal matters such as litigation, contracting, expats' visa related issues and more. We are very pleased with the level of service provided by Alex and his team. It is also important to mention the added value of Alex as a person who has vast knowledge on the political and economical system of Ukraine. His guidance positively contributed to our business.

Hanan Zweig

Country Manager Ukraine
Air France KLM